An Roinn Sláinte
Department of Health

Muriel Farrell

Sláintecare
HMI West Regional Meeting
18th November 2019

#Sláintecare
#RightCareRightPlaceRightTime

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1

Improving the patient experience is a fundamental Sláintecare goal and underpins all of our actions

2

The goal is to enable…

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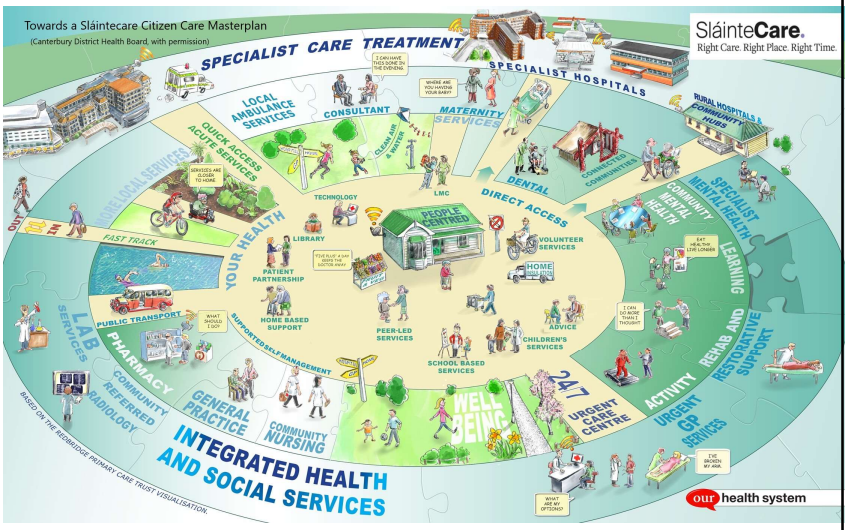
Through:

- Population based approach to planning services
- Clear pathways between GPs, community and social care services, and hospitals within geographical regions
- Empowerment of front-line staff, devolved responsibility and decision-making
- One budget per region



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Progress To Date

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Action Plan 2019

Workstream 1
Service Re-Design and Supporting Infrastructure

- 1.1 Data Research and Evaluation Programme
- 1.5 E-Health Programme
- 1.2 Population based Planning Programme
- 1.4 Capital Planning Implementation Programme
- 1.3 Service Re-design Framework Programme

Workstream 2
Safe Care, Co-ordinated Governance & Value for Money

- 2.1 Geoalign-ment and RICO's Structure Programme
- 2.5 Financing Reform Programme
- 2.2 Corporate and Clinical Governance Programme
- 2.4 Eligibility / Entitlement Programme
- 2.3 Public and Private Partners Programme

Workstream 3
Teams of the Future

- 3.1 Workforce Planning Programme
- 3.5 Future Intelligence / Influencers Programme
- 3.2 Training Pipeline and new ways of Training Programme
- 3.4 Innovation / Capacity Building Programme
- 3.3 Culture Change and new ways of Working Programme

Workstream 4
Sharing Progress

- 4.1 Citizen & Staff Engagement & Empowerment Programme
- 4.5 Communicat-ions & Recognising Success Programme
- 4.2 Sláintecare Programme Implementation Office & Governance Programme
- 4.4 Integration Fund & Sláintecare Budget Management Programme
- 4.3 Evaluation Framework & Reporting Progress Programme

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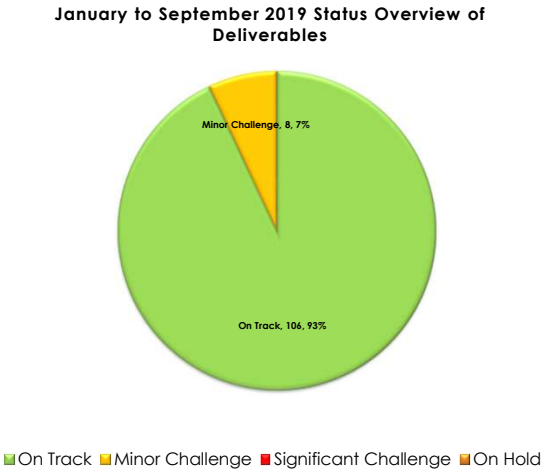
Sláintecare Q3 Deliverables

- 114 deliverables to September 2019
- 93% on track with 7% having minor challenges

(to be delivered before year-end)



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Foundational Decisions

- Six new Regional Health Areas
- New HSE Board & CEO in place
- GP Contract
- Enhanced Nurse Contract agreed
- National Clinical Programmes Review and Recommendations
- Dialogue Forum to strengthen relationship with Voluntary providers
- Community Health Care Networks
- De Buitléir Report published

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Regional Health Areas

Details of the Counties, CHOs[1], LHOs and Hospitals in each of the six new regional health areas

Geography	CHO Area covered	Counties/LHOs (local Health Offices)	Hospitals (Model 4 hospitals[2] in bold)	Population (Census 2016, rounded)
A	All of CHO 9 Part of CHO 8 [Meath, Louth] Part of CHO 1 [Cavan, Monaghan]	Dublin North Central, North West Dublin, North Dublin, Meath, Louth, Cavan/Monaghan	**Beaumont Hospital** Cappagh National Orthopaedic Hospital Cavan Monaghan Hospital Connolly Hospital Blanchardstown Louth County Hospital, Dundalk **Mater Misericordiae University Hospital** Our Lady's Hospital Navan Our Lady of Lourdes Hospital Drogheda Rotunda Hospital Dublin	1,080,000
B	All of CHO 7 Part of CHO 8 [Laois, Offaly, Longford, Westmeath]	Dublin South City, Dublin South West, Dublin West, Kildare/West Wicklow, Laois/ Offaly Longford/Westmeath	Coombe Women & Infants University Hospital Midland Regional Hospital Mullingar Midland Regional Hospital Portlaoise Midland Regional Hospital Tullamore Naas General Hospital **Tallaght University Hospital** **St. James's Hospital** St. Luke's Hospital, Rathgar	1,000,000
C	All of CHO 6 All of CHO 5	Dublin (South East), Dun Laoghaire, Wicklow, Wexford, Carlow/Kilkenny, Waterford, South Tipperary	Lourdes Orthopaedic Hospital Kilcreene National Maternity Hospital, Holles Street Royal Victoria Eye & Ear Hospital St. Columcille's Hospital St. Luke's General Hospital Kilkenny St. Michael's Hospital, Dun Laoghaire **St. Vincent's University Hospital** South Tipperary General Hospital **University Hospital Waterford** Wexford General Hospital	900,000
D	All of CHO 4	West Cork, Cork South Lee, Cork North Lee, North Cork, Kerry	Bantry General Hospital **Cork University Hospital** Cork University Maternity Hospital Mallow General Hospital Mercy University Hospital South Infirmary-Victoria University Hospital University Hospital Kerry	690,000
E	All of CHO 3	Limerick, Clare, North Tipperary/East Limerick	Croom Hospital Limerick Ennis Hospital Nenagh Hospital St. John's Hospital Limerick **University Hospital Limerick** University Maternity Hospital Limerick	390,000
F	All of CHO2 Part of CHO 1 [Sligo, Leitrim, Donegal]	Galway, Roscommon, Mayo, Sligo/Leitrim[3], Donegal	**Galway University Hospitals** Letterkenny University Hospital Mayo University Hospital Portiuncula University Hospital Roscommon University Hospital Sligo University Hospital	710,000

[1] CHO: Community Healthcare Organisations
[2] Model 4 hospital: This type of hospital provides regular acute and elective inpatient and ambulatory care, managing high acuity procedures and patients, cancer care and single national surgical specialities; and there is an Emergency Department
[3] West county Cavan: A small portion of west county Cavan continues to be aligned with Sligo-Leitrim for health services.

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Community Health Networks

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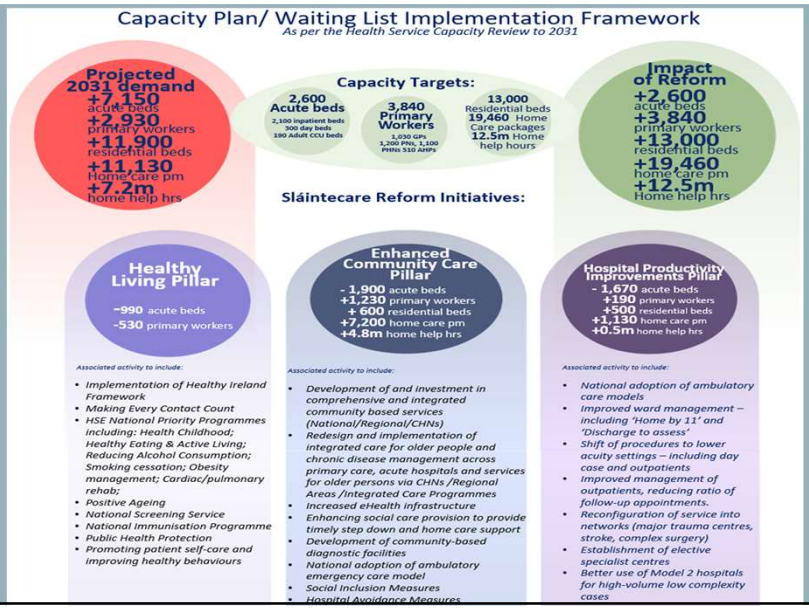
Capacity Plan



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Budget 2020

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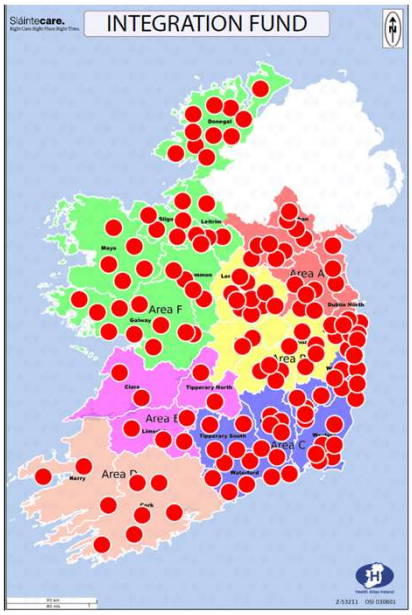
Budget 2020 and Sláintecare, including..

Amount 2020	Funding Areas
€10 million Enhanced Community Fund (€60 million in 2021)	Up to 1,000 therapists, nurses and other frontline staff to care for people in the community, including advisers for people with Dementia. This will allow us to treat people in the community, closer to their own homes, reducing community waiting lists.
€20 million Integration Fund	Scaling successful projects for: -Engagement and Empowerment of People in the Care of their own health -Moving care from the hospital to the community -Care of Chronic Diseases and Older Persons
€12 million Care Redesign Fund	Care redesign - providing care at the least form of complexity, in accordance with the clinical care programmes, to people in the right location.

Improving the patient experience

Integration Fund
477 applicants
122 successful projects

- Promote the engagement and empowerment of citizens in the care of their own health
- Scale and share examples of best practice and processes for chronic disease management and care of older people
- Encourage innovations in the shift of care to the community or provide hospital avoidance measures



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And others… 300 staff within the Integration Fund projects

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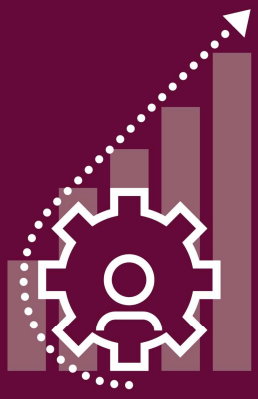

What's happening next…

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- Planning and co-design for the regional areas
- Ongoing programme of citizen and staff engagement and empowerment
- Decision on de Buitléir Report
- Decision on elective hospitals location
- Supporting pathways that keep people well and independent

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Sláintecare, working together, across the system

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Sláintecare in Action

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Project Name	Lead organisation	Total
Development of a Respiratory Team for Co Monaghan	CHO 1	2.5
Development of the physiotherapy led Pulmonary Rehab services in primary care Co Mayo	Mayo University Hospital/Primary Care	2.5
Donegal Heart Failure Integrated Care Service	Letterkenny University Hospital	5.5
Donegal Primary Care Optometrist	CHO 1 HSE PCCC North West	2.0
Electronic ordering for GP lab tests	Saolta Hospital Group	0.6
Establishment of Oxygen assessment clinics in Primary Care Donegal	CHO 1	0.5
Expansion of the Model of Diabetes Integrated Care throughout SligoLeitrimWest Cavan	CHO 1	1.5
Extension of Stanford Chronic Disease self-mgt to all of CHO 1	CHO 1	1.5
Galway University Hospital Community Cardiac Diagnostics	Galway University Hospital	1.5
Heart Failure Improving Patient Outcomes and Health Service Efficiency by Comprehensive and Innovative Integration of Care Across the Continuum of Healthcare Settings	Portiuncula University Hospital/Primary Care Galway	3.3
Implement a structured exercise programme for people with Diabetes	CHO 2 & Saolta Hospital Group	1.0
Improving Access to Healthcare : Spread and Scale-up of a HSE Health Passport for individuals with an Intellectual Disability in acute hospital and primary care settings	CHO 1 & Saolta Hospital Group	3.0
Initiate Specialist Medical Retina services and intravitreal injections in Community Ophthalmics Service, Co Donegal	CHO 1	2.0
Integrated Care for Older People Model for falls prevention and management	CHO 1 & Sligo University Hospital	5.0
Integrated Population based Falls Model for Mayo	CHO 2 & Mayo University Hospital	2.0
My Home MHCIS	CHO 2	3.0
My Slainte Community Lifestyle Programme	National Institute for Prevention and Cardiovascular Health	4.8
Osteoarthritis Knee Pathway	CHO 2 & Saolta Hospital Group	2.0
Pain management education programme	Sligo University Hospital	4.5
Post Diagnostic Support worker for people with dementia Inishowen	CHO 1 Older Persons Services	1.0
Selective Laser Trabeculoplasty for Community Ophthalmic Service Donegal	CHO 1	0.2
Social Prescribing for improved Health and Wellbeing	CHO 1	2.3
Stanford Chronic Disease Self-Management Programme in CHO 2	CHO 2	1.1
Telemedicine for CF	Galway University Hospital	1.0
Urology Pathway- Proof of Concept Project	Saolta Hospital Group	3.0
Western Alzheimers Befriending Service	Western Alzheimers	1.0
Grand Total		58.2

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Heart Failure – Innovative Integration of Care Across the Continuum

Dr. Chris McBrearty
SláinteCare Project Manager
Portiuncula University Hospital

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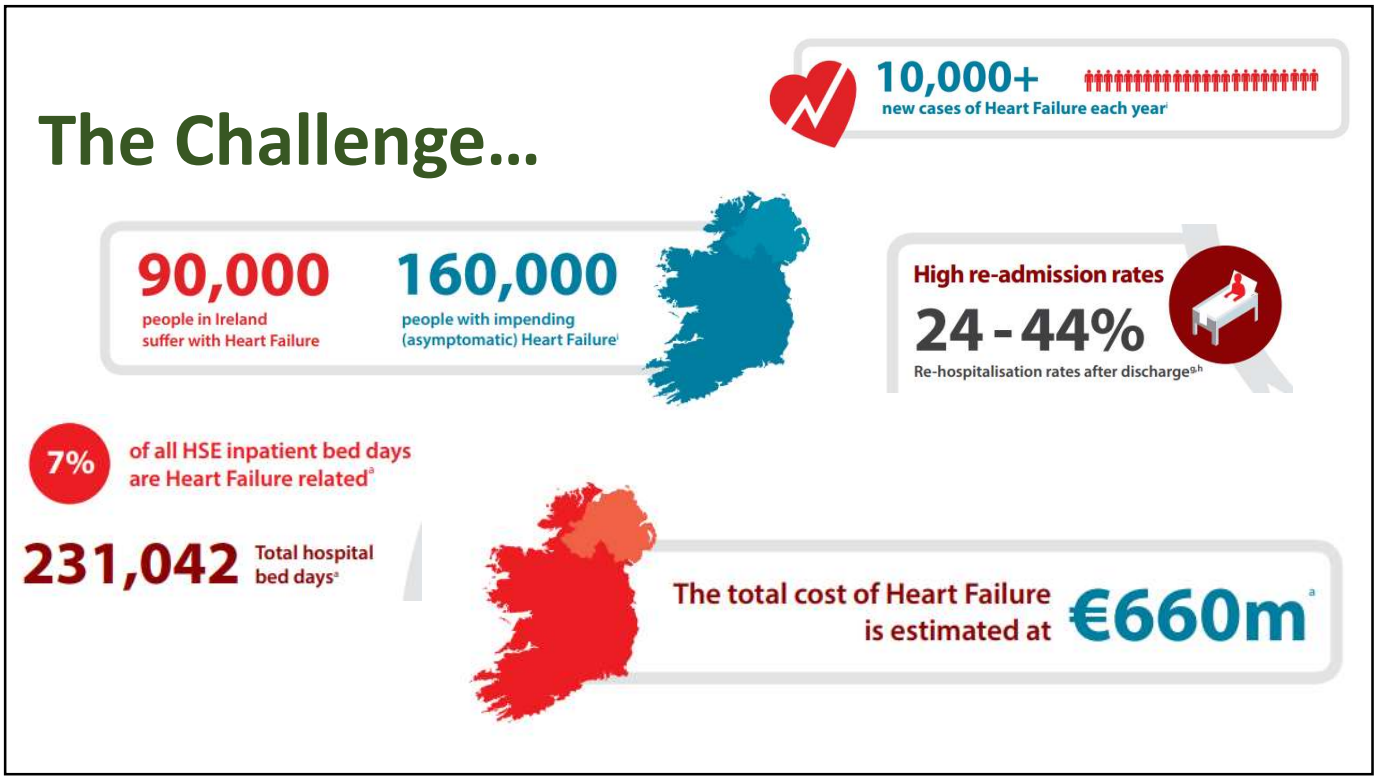

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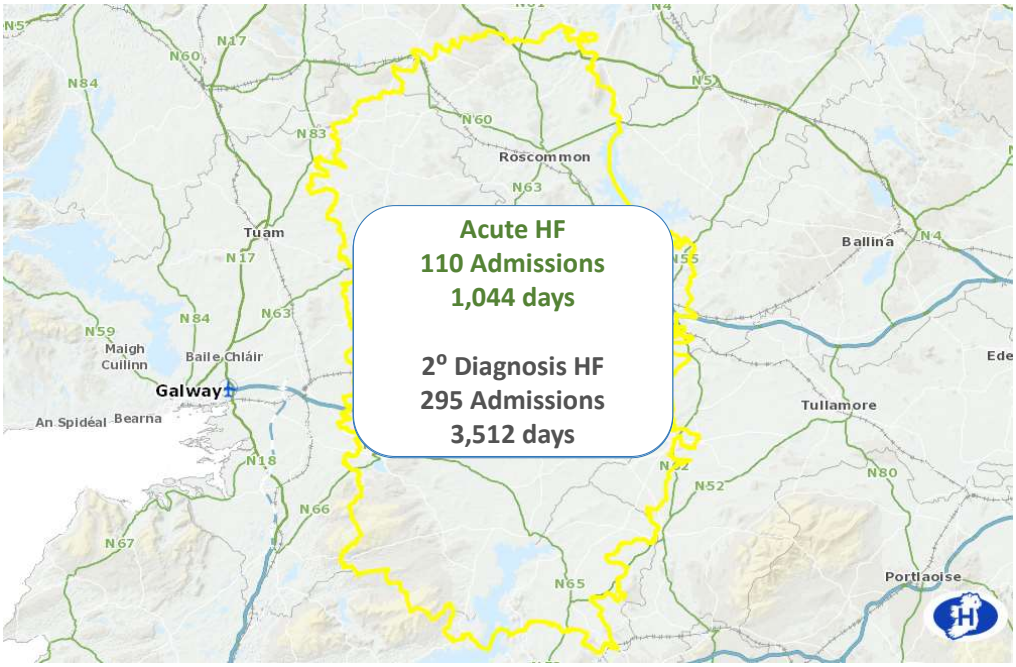

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Integration Fund

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Rigorous Process

- Demonstrate Integration
- Patient-centered
- Improve Patient Experience
- Scalability
- Time to Implementation
- Measurable Outcomes

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Community Cardiac Diagnostics Service

Integrated Heart Failure Nursing Service

Heart Failure Virtual Clinic (HFVC)

€331,000

1.0 Senior Cardiac Physiologist
1.0 Integrated HF cANP
1.0 Grade V Administrator
0.25 Consultant Cardiologist

CapEx
Y1 Operating Costs

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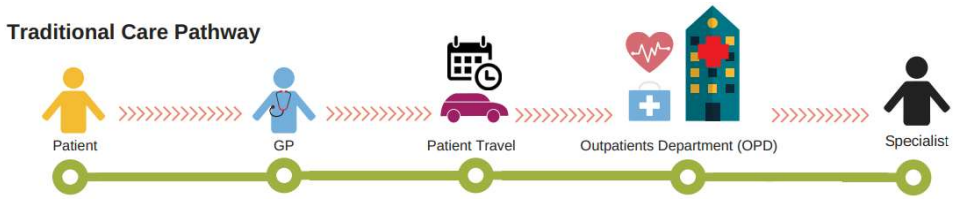

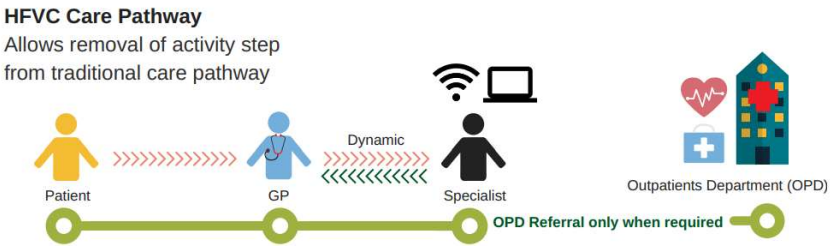

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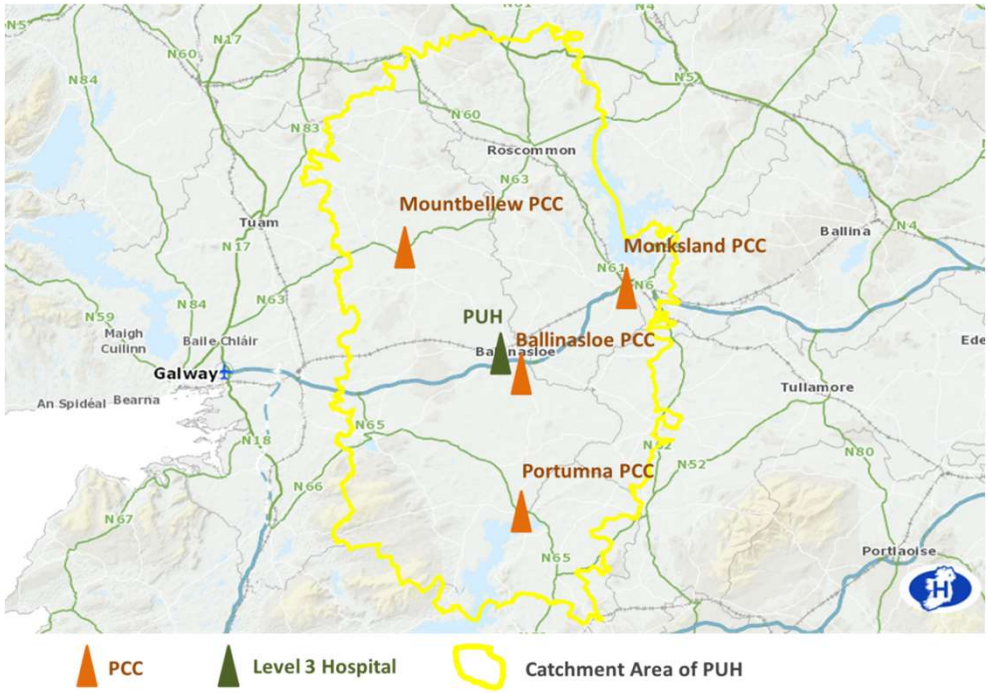

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Integrated Heart Failure CNS

Integrated Heart Failure cANP

Senior Cardiac Physiologist

Consultant Cardiologist

Inpatient Heart Failure CNM

Grade V Administrator

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Projected Outcomes

- 40% reduction in PUH Cardiology OPD appointments for patients with heart failure
- Avoidance of 20% of admissions for primary diagnosis of heart failure
- 20% reduction in AvLOS of patients admitted with primary diagnosis of heart failure
- 10% reduction in AvLOS of patients with admission complicated by heart failure (secondary diagnosis)
- Displacement of 400 Echocardiograms from PUH Cardiac Investigations Department to community
- >50% of PUH admissions with primary diagnosis of heart failure accessing early supported discharge services
- Increase percentage of patients requiring hospitalisation with heart failure that are admitted electively to 10%
- >80% Patient Satisfaction with experience of service

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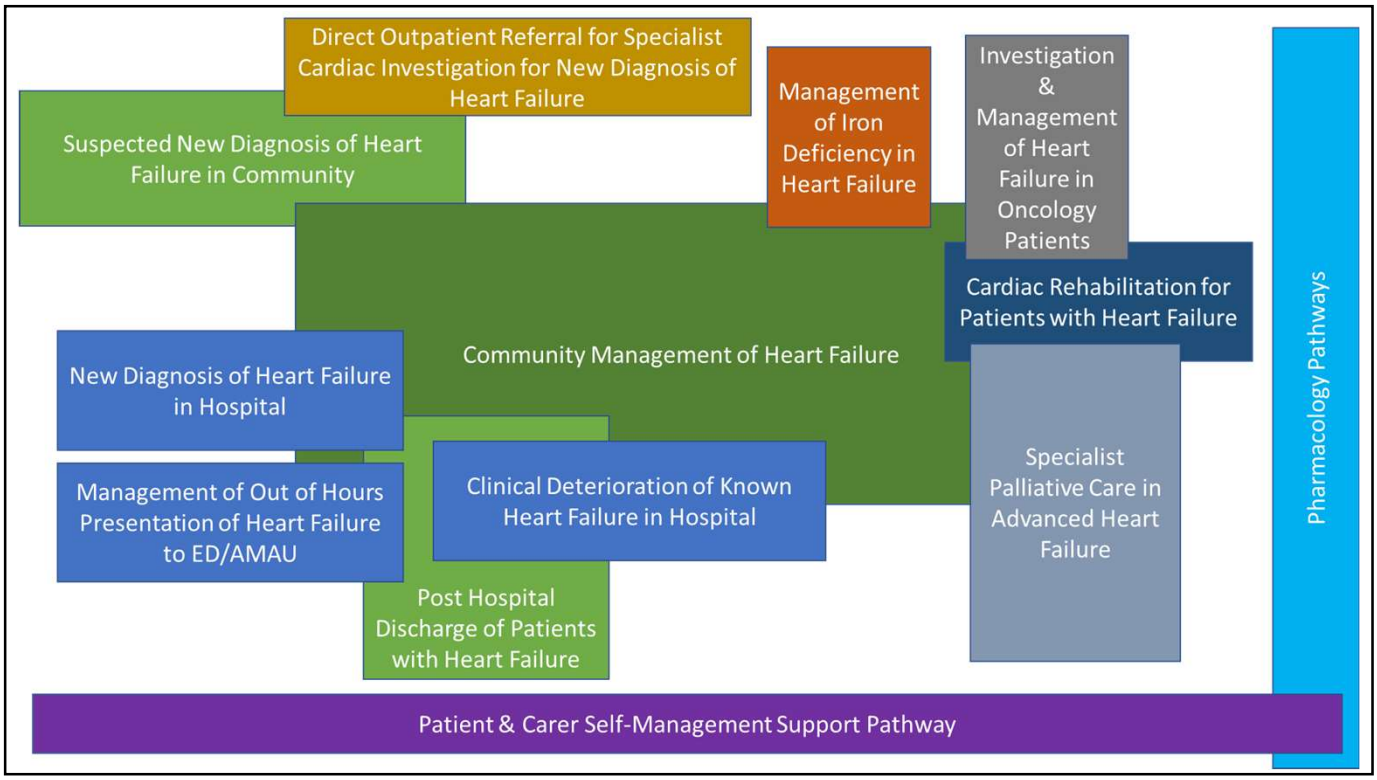

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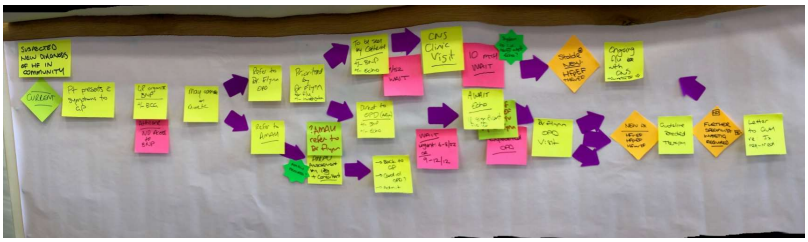

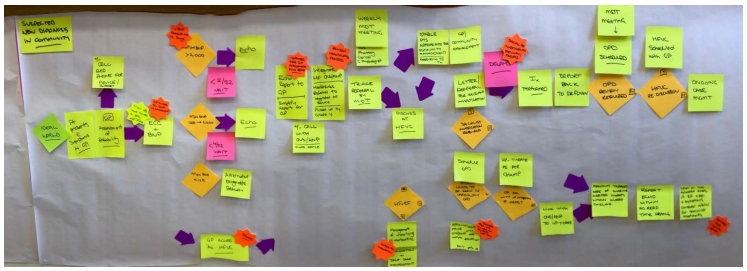

GP Engagement Event Dec 2019

Patient Focus Groups Dec 2019

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Comprehensive Integration – Beyond Vertical

Saolta
Grúpa Ollscoile Cúram Sláinte
University Health Care Group

Community Healthcare West

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dementia understand together

nccp

National Clinical & Integrated Care Programmes
Person-centred, co-ordinated care

OLDER PEOPLE

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Next Steps

- Recruitment & Procurement
- Stakeholder Engagement
  - Pathway Development
  - Communication of Service Goals & Logistics
- Geographic Validation of PUH Echo List for Redistribution
- Reconfiguration of current staff roles
- Launch Community Diagnostics Service
- Launch Heart Failure Virtual Clinic
- Expansion of Integrated HF Nursing Services
- Robust Data Collection

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Questions?

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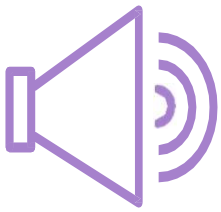
Sláintecare would like to hear from you!



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How, as managers, can we continue to facilitate and empower frontline staff and teams to work collaboratively to develop clear pathways between GPs, community and social care services, and hospitals within the region?

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Sláintecare Integration Fund Learning Network Kick Off Meeting

Tuesday 10th December, 2019 from 10.00-16.00, Radisson Blu Hotel Athlone, Northgate St, Athlone, Co. Westmeath

We want to bring all of the successful Sláintecare Integration Fund projects together for a kick-off meeting to:

- Network and learn about each other's projects,
- Outline the aims and ways of working of the Sláintecare Integration Fund Learning Network,
- Outline Sláintecare's communications campaign for the Integration Fund,
- Updates on project management, engagement and support in 2020.

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Thank you!

helloslaintecare@health.gov.ie

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